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# Challenges and prospects of sustainable tourism development in Jiuzhaigou, China



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# **ABSTRACT**

Article History

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## **Keywords**

Ecological environmental Protection Jiuzhaigou Stakeholder collaboration Sustainable tourism World natural heritage Tourism challenges. Jiuzhaigou, China's first national nature reserve established for scenic landscape protection, was inscribed as a UNESCO World Natural Heritage Site in 1992. The aim of this study is to examine the key challenges to its sustainable tourism development under the pressure of rapid tourism growth and to propose effective solutions. Using a case study approach, the research reviews ecological and management issues that have emerged in recent years. Four major challenges are identified: environmental degradation, loss of aesthetic value, weak management systems, and limited stakeholder collaboration. In response, several strategies are proposed, including strengthening ecological protection and restoration, setting clear limits on visitor capacity, improving tourism products and service quality, enhancing environmental education and public participation, and establishing a more effective and collaborative management framework that engages multiple actors. The study also outlines directions for future research to ensure long-term sustainability, including conducting sustainable tourism evaluations, strengthening natural heritage conservation, broadening stakeholder participation and cross-sector collaboration, and applying smart technologies to improve scenic area management. The findings provide practical strategies to support the sustainable development of tourism in Jiuzhaigou and offer insights that may inform the management and conservation of other World Natural Heritage Sites facing similar pressures.

**Contribution/ Originality:** This study provides a systematic analysis of the challenges facing sustainable tourism in Jiuzhaigou. It proposes practical strategies and directions for future research, emphasizing the importance of stakeholder collaboration and the application of smart technologies in enhancing the management and conservation of World Natural Heritage Sites.

# 1. INTRODUCTION

Tourism is widely recognized as an important part of national economies around the world. It plays a key role in driving economic growth, creating employment opportunities, and promoting economic diversification (Olszewski-Strzyżowski, 2022). In developing countries in particular, tourism is not only a major source of foreign exchange but also an effective way to reduce unemployment (Wieckowski, 2021).

As environmental issues become more serious and public awareness of environmental protection continues to rise, the concept of sustainable development has gained global attention. Sustainable development is defined as meeting present needs without compromising the ability of future generations to meet their own needs (Mateoc-Sîrb et al., 2022). It is considered an effective response to problems caused by overuse of resources and environmental degradation (Xu et al., 2020).

The United Nations' 2030 Agenda for Sustainable Development outlines 17 Sustainable Development Goals (SDGs), which are being implemented in different countries according to their specific economic and social contexts (Fu, Fu, Dávid, Zhong, & Zhu, 2024). Against this backdrop, the tourism industry has been shifting toward more sustainable practices. Many countries have realized that tourism policies must align with national environmental, cultural, and social conditions to promote economic growth while ensuring ecological protection (Kustos, Goodman, Jeffery, & Bastian, 2021).

Jiuzhaigou National Park, as China's first nature reserve focusing on scenic landscape protection, holds significant ecological and heritage value. Since being listed as a UNESCO World Natural Heritage Site in 1992, Jiuzhaigou has joined the World Network of Biosphere Reserves and the Green Globe 21 program, becoming an internationally recognized destination for ecological tourism. In recent years, as concerns about health and the environment have grown, sustainable tourism has attracted increasing academic interest (Ciolac, Iancu, Brad, Adamov, & Mateoc-Sîrb, 2021). Tourists' preferences for unspoiled natural environments have also encouraged destinations to adopt more eco-friendly development approaches (Ivasciuc & Ispas, 2023).

In this context, research on sustainable tourism in Jiuzhaigou is of great significance. It can help identify and address the environmental and social challenges caused by tourism activities, while protecting the area's unique natural resources and ecosystems. Moreover, such research provides theoretical support for improving the balance between tourism development and ecological conservation and contributes to the long-term sustainable development of Jiuzhaigou's tourism industry.

## 2. JIUZHAIGOU SCENIC AREA CURRENTLY FACING CHALLENGES

# 2.1. Ecological and Environmental Issues in Jiuzhaigou Scenic Area

The continuous increase in tourist numbers has boosted the development of related industries, promoted local economic growth, and improved employment opportunities for residents (Blancas & Lozano-Oyola, 2022). However, when the number of tourists exceeds the environmental carrying capacity, it threatens the sustainability of tourism resources (Falk & Hagsten, 2022; Valagussa et al., 2021). It also increases pressure on the environment, leading to ecosystem degradation, loss of biodiversity, and waste of natural resources (Hakim, Deoranto, Ayu, Pangestuti, & Natalia, 2023; Środa-Murawska, Grzelak-Kostulska, Biegańska, & Dąbrowski, 2021).

The economy of areas surrounding Jiuzhaigou is heavily dependent on tourism. Although tourism development has brought economic benefits, it has also increased the ecological burden on the region (Song & Li, 2021). Large numbers of tourists and the construction of tourism infrastructure have intensified human disturbance to the natural environment (Deng et al., 2020). These activities have damaged habitats of certain plant and animal species (Shi, Zhang, Song, & He, 2022) and led to a decline in the ecological security index (Liao, Xie, Liu, Zhu, & Wu, 2021).

In addition, frequent geological disasters have further damaged plant communities and reduced the living space for rare wildlife (Liu, Wang, Wang, & Deng, 2018; Pan et al., 2021), posing greater challenges for the protection of Jiuzhaigou's environmental authenticity (Chen, Zhao, & Wu, 2023).

Sustainable Development Goal 15 of the United Nations calls for the protection, restoration, and sustainable use of terrestrial ecosystems, sustainable forest management, and the prevention of land degradation and biodiversity loss (UNDESA, 2015). Under this global initiative and the national call for ecological protection, Jiuzhaigou is facing stricter standards for environmental management.

Therefore, it is critical to find a balance between economic growth and environmental authenticity. At the same time, it is necessary to resolve the conflict between peak tourist seasons and the carrying capacity of the scenic area.

#### 2.2. Aesthetic Value of Landscape Resources in Jiuzhaigou Scenic Area

Jiuzhaigou is named after nine Tibetan villages and is widely known for its unique karst water formations, primitive forest landscapes, and rich ethnic cultural scenery. These natural and cultural elements together form the

core of Jiuzhaigou's tourism resources (Chen et al., 2023). However, strict ecological protection measures, frequent natural disasters, and the rapid growth of tourism activities are placing increasing pressure on these valuable landscape resources (Li et al., 2020). In mountainous and economically underdeveloped areas, tourism is often regarded as a key driver of local development. Overdependence on tourism makes such regions more vulnerable to economic collapse and significant material losses during sudden crises, and the sharp decline in tourist demand can further weaken local economic resilience (Fountain & Cradock-Henry, 2020; Hu, Hu, Tang, You, & Wu, 2019).

According to the World Heritage Convention proposed by UNESCO in 1972, the concept of "Outstanding Universal Value" (OUV) is the core standard for world heritage designation. It emphasizes that a site must possess unique and globally significant natural or cultural value (Khalaf, 2021). As a World Natural Heritage Site, Jiuzhaigou holds important scientific and aesthetic value. Among these, aesthetic value Criterion (vii) in the UNESCO assessment system is one of the key indicators used to evaluate OUV (Zhang, Xiong, & Huang, 2023). Jiuzhaigou's unique scenic beauty is not only central to its tourism appeal but also provides a strong economic foundation for local tourism development. (Luo & Chiou, 2021). However, while tourism development brings economic benefits, it can also degrade the landscape's aesthetic quality and ecological integrity, creating a tension between conservation and development (Zhang, Kangning, Liu, & Lixiang, 2022).

As a special type of tourism destination, natural heritage sites hold irreplaceable scientific and aesthetic value. However, improper use of tourism resources, frequent natural disasters, and human disturbances pose serious threats to the integrity and sustainability of OUV in many World Natural Heritage Sites (Bian et al., 2022; Hu, Hu, Zhang, Wei, & Tang, 2019; Streimikiene, Svagzdiene, Jasinskas, & Simanavicius, 2021; Wang & Yuan, 2020; Zhao et al., 2023; Zheng et al., 2022). For this reason, how to strike a balance between protecting OUV and guiding responsible tourism development has become a key issue of growing interest in academic research (Xiong, Zhang, Fei, Jin, & Zhang, 2023; Zhang et al., 2022).

Currently, most studies on OUV focus on theoretical discussions and qualitative descriptions. There is a lack of a precise understanding of aesthetic value, unclear definitions of protection boundaries, and insufficiently targeted management strategies (Xu, Yang, & Xu, 2022). Moreover, research on monitoring, evaluation, technical solutions, and model development remains limited (Zhang et al., 2023). Therefore, exploring the relationship between aesthetic value protection and tourism development is essential for mitigating conflicts between conservation and development. It also plays a critical role in protecting Jiuzhaigou's natural scenery and promoting the long-term sustainability of tourism in the region.

#### 2.3. Research on Sustainable Tourism in Jiuzhaigou Scenic Area

Ecological protection and socio-economic development in nature reserves are often interdependent and simultaneously influenced by surrounding ecological conditions (Hatta & Tuwo, 2023; Robinson, Martins, Solnet, & Baum, 2019). As tourism continues to evolve, new forms of tourism are constantly emerging. Therefore, how to adjust and expand existing sustainable tourism strategies to meet changing demands has become a key research issue (Roblek, Drpić, Meško, & Milojica, 2021). Although sustainable tourism has gained increasing attention in recent years, many studies still focus too heavily on environmental aspects while overlooking critical social and economic factors. This leads to an incomplete and fragmented understanding of tourism sustainability (Chen et al., 2023).

In Jiuzhaigou, existing research mainly concentrates on disaster prevention and ecological protection, while systematic studies on sustainable tourism remain limited. There is a lack of comprehensive assessment frameworks for evaluating tourism development (Guo, Yang, Fan, & Zang, 2023; Wungo, Nurini, Ardian, & Franestia, 2023). Insufficient attention has been paid to the region's local characteristics and socio-cultural values. The unique cultural, historical, and social context of Jiuzhaigou as a tourism destination has not been fully considered (Stojanović et al., 2024). As a result, existing evaluation systems fail to capture the full impact of tourism on the area's sustainable development (Vuksanović, Petrović, & Jovanović, 2024).

In addition, sustainable tourism evaluation frameworks are diverse in terms of indicator selection and methodological application, lacking standardized approaches (Gordan et al., 2024). The variation in indicators across studies and practices makes comparisons difficult and hinders the consistent implementation of sustainability goals (Guo, Yang, Fan, & Lu, 2022; Sobhani, Esmaeilzadeh, Sadeghi, Marcu, & Wolf, 2022). In response to the United Nations 2030 Agenda for Sustainable Development and the UNWTO's initiative on developing a "statistical framework for measuring sustainable tourism" (MST) (UNWTO, 2022), it is necessary to construct a comprehensive and context-specific evaluation system for Jiuzhaigou to assess its level of tourism sustainability scientifically.

Currently, many assessments of tourism sustainability rely on expert-driven approaches, which are often subjective and fail to reflect the perspectives of tourism enterprises, local communities, and other key stakeholders (Ordóñez-Martínez, Seguí-Pons, & Ruiz-Pérez, 2024; Spadaro et al., 2023). Most existing studies focus on residents' attitudes toward tourism development, while the involvement of communities and tourism businesses in policymaking and planning is largely overlooked (Abuhay, Teshome, & Mulu, 2023; Jumiyati & Frimawaty, 2023; Zulvianti, Akmal, & Putra, 2023). Moreover, the collaborative role of multiple stakeholders in promoting sustainable tourism is often neglected (Birendra, Dhungana, & Dangi, 2021; Lievens & Blažević, 2021; Masouras, Papademetriou, Belias, & Anastasiadou, 2023).

Therefore, it is essential to explore the roles and mechanisms of stakeholder participation in Jiuzhaigou's sustainable tourism development. Strengthening stakeholder engagement from planning to management and policy formulation will help address existing research gaps. It will also provide theoretical support and practical pathways for promoting comprehensive, coordinated, and sustainable tourism development in the Jiuzhaigou scenic area.

## 2.4. Stakeholder Collaboration Mechanisms in Jiuzhaigou Scenic Area

China faces various challenges in promoting a balance between nature reserve conservation and socio-economic development. However, it has also continuously explored and proposed relevant solutions (He & Cliquet, 2020; H. Zheng et al., 2019). In the Jiuzhaigou region, the local government's efforts in resource development have been constrained by technical limitations, economic capacity, and environmental conditions, which have led to varying degrees of resource waste and ecological damage (Liao et al., 2021). Due to a lack of advanced tourism planning and professional management expertise, Jiuzhaigou still lags behind world-class tourism destinations in terms of service quality, resource utilization, and overall management performance (Reindrawati, 2023).

At present, the management model of Jiuzhaigou Scenic Area is mainly top-down. The planning and governance processes rarely incorporate the views of tourism stakeholders, and the lack of collaborative mechanisms among various actors has limited progress toward sustainable development goals (Rule et al., 2022). In addition, imbalanced resource allocation and uneven management investment have led to inconsistencies in service quality across the scenic area, which further restricts the effectiveness of sustainability initiatives (Zhang et al., 2022).

Moreover, tourists today not only expect quality products and services but also place increasing importance on overall experience and personal well-being (Bagheri, Guerreiro, Pinto, & Ghaderi, 2024). Poorly designed planning and management strategies often reduce visitor satisfaction and decrease the perceived suitability of the destination (Chang & Watanabe, 2021). Therefore, it is necessary to reassess and integrate Jiuzhaigou's tourism development strategies and address existing vulnerabilities and potential threats with effective management responses.

By building a scientifically grounded planning system and sustainable development framework, Jiuzhaigou can improve its governance capacity and address current weaknesses. This would not only provide practical guidance for the scenic area's management but also help unlock its tourism development potential and enhance its overall competitiveness in the long term.

## 3. POLICY RECOMMENDATIONS

## 3.1. Strengthening Environmental Protection and Ecological Restoration

# 3.1.1. Develop and Implement Environmental Protection Policies

Strict environmental protection policies should be formulated to clearly define prohibited or restricted behaviors in tourism activities (Javeed et al., 2024). At the same time, enforcement mechanisms must be strengthened and regulatory efficiency improved to ensure the effective implementation of these policies in practice (López-Arquillo, Oliveira, Serrano González, & Durán Sánchez, 2023).

## 3.1.2. Launch Ecological Restoration Projects

To address ecological damage caused by tourism development and natural disasters, comprehensive ecological restoration programs should be established. These efforts can include a combination of natural vegetation recovery and human-assisted ecological restoration to promote long-term stability and recovery of local ecosystems (Jurjonas et al., 2024).

## 3.1.3. Establish Biodiversity Conservation Zones and Habitat Restoration Mechanisms

Biodiversity conservation areas should be designated both inside and around the scenic area, especially in habitats of rare and endangered species. Human activity in these areas should be restricted or prohibited to improve living conditions for protected species. Habitat restoration, regular ecological monitoring, and scientific management practices should be implemented to ensure effective conservation outcomes (Ocampo-Melgar et al., 2024; Robinson et al., 2024).

#### 3.1.4. Protect Environmental Authenticity

Efforts should be made to preserve the authenticity of Jiuzhaigou's natural heritage landscapes. Infrastructure development and tourism expansion must not compromise the area's unique natural and cultural features. Particular attention should be given to the protection and regular maintenance of karst water landscapes, forest ecosystems, religious structures, and ethnic cultural heritage sites, to safeguard their ecological and cultural value (Zuo, Lan, Liu, & Zeng, 2024).

# 3.2. Controlling Tourist Capacity and Strengthening Visitor Management

# 3.2.1. Establish A Visitor Capacity Control System

A scientifically based maximum visitor capacity should be set according to Jiuzhaigou's environmental carrying capacity and resource limits. Management tools such as online reservation systems, timed entry, and digital ticketing can be used to control visitor numbers effectively and reduce the environmental pressure caused by overcrowding (Kang, 2023; Lu & Chen, 2023).

# 3.2.2. Implement Differentiated Management Strategies

Visitor management strategies should be adapted based on seasonal variations and specific zones within the scenic area. During peak tourism periods, reservation and quota systems should be enforced to distribute visitor flow more evenly and mitigate environmental risks caused by crowding. In ecologically sensitive areas, stricter control should be implemented to limit the frequency of tourist access and minimize human disturbance (Majdak & De Almeida, 2022).

#### 3.2.3. Enhance Visitor Management Through Smart Technologies

Technologies such as video surveillance, intelligent sensors, and behavior monitoring systems should be used to manage visitor activities in real time. These tools can guide tourists to follow park rules, regulate inappropriate

behavior, improve management efficiency, and reduce the environmental impact of human activities (Pan, Zhao, & Sun, 2024).

# 3.3. Optimizing Ecotourism Products and Improving Service Quality

# 3.3.1. Develop Ecotourism and Cultural Tourism Products

Tourism development in Jiuzhaigou should integrate its unique natural landscapes and ethnic culture to create locally distinctive ecotourism and cultural tourism products. Activities such as ecological hiking, wildlife observation, cultural immersion, and educational tours can help visitors better appreciate the region's natural beauty and cultural richness (Ji, Chen, Wu, & Zhang, 2025). At the same time, environmental protection concepts should be embedded into tourism experiences to raise environmental awareness and encourage responsible behavior among tourists (Rizaldi, Rumanti, & Andrawina, 2024).

# 3.3.2. Improve Tourism Infrastructure and Service Quality

Tourism infrastructure and service management within the scenic area should be enhanced to provide an eco-friendly, safe, and convenient travel environment. Facilities such as eco-toilets, waste-sorting stations, and barrier-free access paths should be installed to improve the overall visitor experience and increase tourist satisfaction and sense of belonging (Wu & Wang, 2024).

## 3.3.3. Implement Landscape Protection Planning and Minimize Human Disturbance

A comprehensive landscape protection plan should be formulated and strictly enforced. Key areas such as karst water landscapes, forests, and wildlife habitats must be clearly identified for priority conservation. During tourism development, expansion of infrastructure should be strictly limited to avoid destructive construction. All new projects should be planned and designed in harmony with the natural environment to preserve both ecological integrity and aesthetic value (D. He, Chen, & Zhang, 2024).

# 3.4. Enhancing Environmental Education and Public Participation

## 3.4.1. Implement Environmental Education Programs

Diverse environmental education activities should be carried out both within and around Jiuzhaigou Scenic Area. These may include exhibitions, public lectures, and nature-based experiential programs aimed at improving visitors' and local residents' understanding of ecological issues and strengthening their environmental awareness and responsible behavior (Wang et al., 2024).

# 3.4.2. Expand Environmental Awareness Through New Media Platforms

New media platforms such as social media, official websites, and mobile apps should be used to disseminate environmental knowledge, policies, and opportunities for public participation. These tools improve accessibility to information and increase outreach. By leveraging the speed and broad coverage of digital communication, the effectiveness of public engagement campaigns can be amplified, raising awareness and encouraging public involvement in Jiuzhaigou's ecological protection efforts (Firman et al., 2023; Wang et al., 2024).

# 3.4.3. Promote Community Participation in Ecological Protection

Environmental education and awareness campaigns should be integrated with efforts to increase local community involvement in biodiversity conservation and sustainable development. Incentive mechanisms and participatory initiatives can be introduced to encourage residents to take part in conservation actions. This helps build a sense of environmental responsibility and belonging and supports a collaborative governance model for sustainable tourism development (Li, Zhang, & Wang, 2024).

## 3.5. Improving Management Systems and Promoting Multi-Stakeholder Collaboration

# 3.5.1. Establish A Scientific and Efficient Management System

Jiuzhaigou should develop an integrated and effective management framework by optimizing the use of its natural, cultural, and service resources. Management processes should be streamlined to improve operational efficiency. Smart technologies and digital tools should be introduced to enable real-time monitoring of tourist flow, environmental quality, and facility operation. This approach will support fine-grained management and ensure the effective implementation of conservation and administrative measures (Qin & Pan, 2023).

## 3.5.2. Promote Multi-Stakeholder Participation and Community Collaboration

The active participation of local residents, tourists, tourism enterprises, and related institutions should be encouraged in the governance and protection of the scenic area. Environmental awareness campaigns, volunteer activities, and community-based projects can be used to enhance the sense of responsibility and willingness to participate among the public. A collaborative governance model led by the government, supported by the community, and backed by the public can help build a shared commitment to the sustainable protection of Jiuzhaigou (Samal & Dash, 2024).

#### 4. FUTURE RESEARCH DIRECTION

# 4.1. Strengthening Heritage Conservation and Promoting Diversified and Sustainable Tourism Development

Future research should explore Jiuzhaigou's aesthetic landscape characteristics through the lens of environmental aesthetics and visual culture. This includes identifying strategies to balance tourism development with cultural heritage preservation and formulating systematic plans for landscape protection and restoration. Such efforts would contribute to the long-term conservation and transmission of both natural and cultural heritage.

At the same time, the integration of ecotourism and cultural tourism should be further examined. Research can focus on developing locally distinctive tourism products such as eco-hiking, nature photography, educational travel, and cultural experience activities. By enriching the tourism content and improving the visitor experience, it is possible to promote diversified and sustainable tourism development while preserving the scenic and cultural values of Jiuzhaigou.

# 4.2. Developing an Integrated Sustainability Assessment Model to Enhance Scientific Decision-Making

Future studies should focus on developing a comprehensive sustainability assessment model that incorporates environmental, economic, and social dimensions. This model would enable a holistic evaluation of the impacts of tourism activities on Jiuzhaigou's ecosystem and help predict future environmental changes. Based on these insights, more forward-looking strategies for ecological protection and restoration can be formulated.

In addition, research should explore diversified economic development pathways to reduce reliance on a single tourism income source. The assessment model should also integrate mechanisms for stakeholder participation to support real-time monitoring and enhance the scientific basis of decision-making related to sustainable tourism management.

## 4.3. Promoting Stakeholder Engagement and Cross-Sector Research Collaboration

Future research should explore the roles and responsibilities of various tourism stakeholders in promoting sustainable development within the scenic area. A systematic participation mechanism and benefit-sharing framework should be developed to ensure that communities, businesses, and tourists are actively involved in destination governance. Policy incentives, public awareness campaigns, and capacity-building initiatives can be used to increase stakeholder engagement and encourage collaboration.

In addition, a cross-sector research platform should be established to promote cooperation among government agencies, research institutions, universities, and private enterprises. Joint empirical studies on ecological conservation, management improvement, and sustainability innovation will help integrate resources and foster collaborative solutions, contributing to the long-term sustainability of Jiuzhaigou.

# 4.4. Integrating Emerging Technologies to Advance Smart Scenic Area Management

Future research should focus on applying modern information technologies to improve scenic area management. Technologies such as the Internet of Things (IoT), cloud computing, big data, and artificial intelligence (AI) can be used to build a smart tourism management system. This system would enable real-time monitoring of visitor flow, environmental quality, emergency response, and service operations, contributing to more efficient and intelligent management.

Additionally, the use of virtual reality (VR) and augmented reality (AR) technologies in tourism should be explored. Applications such as immersive interactive experiences and digital exhibitions can enhance the visitor experience while helping to disperse tourist traffic and reduce direct interference with natural resources. These innovations can support the balance between ecological conservation and tourism development in Jiuzhaigou.

#### 5. CONCLUSION

As a UNESCO World Natural Heritage Site, Jiuzhaigou faces increasingly stringent requirements from international organizations and national policies regarding sustainable development. These expectations have necessitated the adoption of stricter measures in site management and conservation, while also posing significant challenges. Against the backdrop of growing tourism activities and mounting ecological pressures, promoting the sustainable development of Jiuzhaigou has become a pressing issue.

To address these challenges, this study proposes a series of strategic recommendations. These include strengthening ecological protection and restoration, scientifically managing the site's environmental carrying capacity, optimizing tourism products and service quality, enhancing environmental education, and encouraging participation and collaboration among communities and stakeholders. Moreover, this paper highlights the importance of using new media and intelligent technologies to improve management efficiency and raise public awareness, thereby fostering a society-wide model of sustainable governance.

Looking ahead, future research should focus on balancing tourism development with the protection of natural landscapes, promoting diversification and green transformation of the tourism economy, and improving the system for evaluating sustainable development. It is also essential to establish long-term, multi-stakeholder cooperation mechanisms and to integrate technological innovation with smart management. These efforts will strengthen Jiuzhaigou's capacity to achieve sustainable development under ecological constraints and provide both practical guidance and theoretical insights for the management of World Natural Heritage Sites.

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**Authors' Contributions:** Both authors contributed equally to the conception and design of the study. Both authors have read and agreed to the published version of the manuscript.

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